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MEMORANDUM FOR RECORD

It is the practice of the School of Public Affairs that funds received from indirect cost recovery associated with sponsored research are allocated as follows: 30% to the primary investigator, and 70% to a general F&A speed type managed by the dean's office. Those funds are restricted to research-related expenditures.

A handwritten signature in black ink that reads 'George E. Reed'.

George E. Reed, Ph.D.
Dean