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May 2, 2022

MEMORANDUM FOR RECORD

It is the practice of the School of Public Affairs that funds received from indirect cost recovery associated with sponsored research (after subtracting expenses included in the budget allocation model) are allocated as follows: 30% to the primary investigator, and 70% to a general F&A speed type managed by the dean's office. Those funds are restricted to research-related expenditures.

A handwritten signature in black ink that reads "George E. Reed".

George E. Reed, Ph.D.
Dean